



Board of Trustees Meeting
Regular Meeting
August 24th, 2023
Minutes
10:00 am

Members Present:

Rod Waeckerlin, *President*
Mark Kostovny, *Vice President*
Jerry Steele, *Secretary*
Gary Goergen, *Treasurer*
Lisa Engstrom, *Member*

Administration:

Rex Walk, *Interim Chief Executive Officer*
Wayne Colson, *Interim Chief Financial Officer*
Woody White, *Ovation Healthcare Senior VP Finance*

Guests:

Abbi Forwood, *Legal Counsel*
Emily Weber, *Director of Revenue Cycle*
Michael Hardy, *Director of Facilities and Plant Management*
Christina Baugh, *Director of Quality, Compliance/Risk and Infection Control*
Glenn Pauley, *USDA*
Lorraine Werner, *USDA*
Brian Kelley, *PhD, Innovative Funding Partners*
Louise Mathias, *Innovative Funding Partners*
Dr. Duane Abels, *MD*
Dr. Gary Mikesell, *Chief of Staff*

Rod Waeckerlin, President, called the Memorial Hospital of Carbon County Board of Trustees meeting to order at 10:00 AM. The Pledge of Allegiance and a moment of silence followed.

Approval of Agenda:

Lisa Engstrom made a motion, and Mark Kostovny seconded the motion to approve the agenda as presented. Motion carried unanimously.

Approval of Consent Agenda:

Mark Kostovny made a motion, and Lisa Engstrom seconded the motion to approve the agenda as presented. Motion carried unanimously.

Approval of Board of Trustees Open Session Minutes from July 27th, 2023:

Mark Kostovny made a motion, and Lisa Engstrom seconded the motion to accept the minutes from the regular meeting on July 27th, 2023 as presented. Motion carried unanimously.

Employee Recognition Presented by Rod Waeckerlin, Board of Trustees President:

President Waeckerlin recognized Autumn Hardy, as the August Employee of the Month. Mr. Waeckerlin and Mr. Walk congratulated Mrs. Hardy for her service, dedication, and for a job well done.

Welcome Guests:

President Waeckerlin introduced guests from USDA, Glenn Pauley and Lorraine Werner. Mr. Waeckerlin proceeded to introduce guests present through via zoom from Innovative Funding Partners, Bryan Kelley and Louise Mathias.

USDA Presentation Presented by Glenn Pauley and Lorraine Werner:

Mr. Pauley thanked the Board of Trustees for the opportunity to present to them. Mr. Pauley started off the presentation reviewing the multiple programs that they have available around the country. USDA's goal is to help with facilities in rural areas. They have previously worked with Saratoga and Riverton. Mr. Pauley indicated that the company views and ensures long-term sustainability. Currently, they are reviewing Rawlins' water supply. Mr. Pauley ended the introduction of the presentation and introduced Ms. Werner to finish the presentation. Ms. Werner has worked over 30 years with USDA. She presented the various options that USDA can assist with including housing, water, and businesses. Mr. Waeckerlin states that Memorial Hospital of Carbon County is in need of a new hospital. Ms. Werner reviews the different grant programs that are available and indicates that there are various costs for each program. She is aware of the financial stance that MHCC is currently at. Ms. Werner stated that she would like to bring a colleague back with her to Rawlins from Montana and set up another official meeting with the Board of Trustees to review a potential partnership. Additionally, Ms. Werner stated that she would be "happy" to meet with the county commissioners to discuss future potentials.

The presentation proceeds with Ms. Werner explaining that there are various funds that many people around the community are unaware of to help community members. She stated that Rawlins is the only city in the state of Wyoming that doesn't receive mill levies. Mr. Waeckerlin explained that Rawlins is the only hospital that provides services within 150 miles from other cities. He went on to describe the impact that COVID had on Carbon County and MHCC. He would like to move forward to learn more about USDA, as MHCC is in need of a new hospital. Administration is working diligently to implement changes to pull in cash flow, etc. Mr. Kostovny requested for another meeting to be set for the sole purpose to meet with Lorraine and USDA to review steps and processes. Ms. Werner stated that there are specific requirements for each program and proceeded to further detail about architectural reports. Mr. Waeckerlin explained that MHCC has completed a feasibility study in the past and there are still available documents for it that can be reviewed. He stated there is 1.2-1.4 million per year, due to the age. Ms. Werner again expressed that USDA would like to review and ensure that there is long term sustainability. Mr. Pauley spoke and indicated that he would really advise that this is a true and sound investment. It will provide the Board of Trustees confidence to look into this grant program. USDA looks forward to a potential partnership. Mr. Pauley advised to "always work with the state of Wyoming." Ms. Werner recommended to request from the Wyoming State Penitentiary and several other entities to contribute to a donation fund for MHCC.

Mrs. Hinkle questioned as we approach community development, is there a specific tool to help us in development? Ms. Werner indicated that she has contacts that will connect us to receive further guidance. Mrs. Hinkle discussed the possibility to contact the high school and look into the FHA and FFA students completing research for grants for extra credit to implement more community involvement. Mr. Pauley stated that whatever is spent, can be reimbursed. Mr. Colson stated that there are various issues and safety issues around the building that are critical and are in need of immediate attention. Board member, Mr. Gary Goergen, questioned what the underwriting is. Ms. Werner explained the process and additionally, indicated that loan interest rates will be lowered if the interest rates lower. If the interest rates are

increased, the rate will be locked in and will not increase. Ms. Werner and Mr. Pauley ended the presentation and thanked the Board of Trustees for their time. A follow-up meeting focused on USDA will be scheduled within the next 30 days.

Innovative Funding Program Presented by Bryan Kelley, PhD and Louise Mathias: (via Zoom)

Mr. Walk made an introduction for the Innovative Funding Program for grant writing. He introduced Dr. Kelley and Ms. Mathias. Dr. Kelley started the presentation explaining what Innovative Funding Program does. They complete grants for businesses for various ranges from federal to small opportunities. They work on medical writing, compliance, etc. Dr. Kelley discusses the success rates, indicating that Innovative Funding Partners have an 85% success rate. There are currently 25 professional experts, each with 10+ years of experience. Dr. Kelley provides a brief background indicating that they have a rigorous interview and onboarding process. Each grant writer has various expertise in different areas of healthcare. Dr. Kelley reviews each slide from the slideshow that is presented to the board members. He continues to review their list of success and their values. A flow chart is presented and Dr. Kelley explains the “trust process with each other and work as partners within the process.” Services are reviewed, along with the grant application development.

Dr. Kelley delegates the remainder of the presentation to Ms. Mathias. Ms. Mathias continues with the presentation explaining Innovative Funding Program proposed annual packages and provides a breakdown of the specific amounts to obtain the grant writers. Education is provided to staff of the finance and business office to ensure that grants are spent appropriately. Ms. Mathias indicates that Innovative Funding Program would monitor the available grants that are a fit for Memorial Hospital of Carbon County. Ms. Mathias reviews the grant readiness and plans to provide trainings for grant management. The grant project research serves as a “road map” for 12-18 months. Ms. Mathias reviews the account management and support. This is offered every six months. There is a structured process to the grant writing applications. MHCC would anticipate to work with a team to ensure a seamless process. Ms. Mathias adds that MHCC would provide the data and documents needed to Innovative Funding Program to help the process as a “team.” She also explains the process for peer review and tech support, grant evaluations, grant strategic plans, operational planning review, and post award compliance. The program is always willing to help with additional processes, if needed. Ms. Mathias ends the presentation with a list of references around the country and questions begin. Mr. Goergen asks if there are any references to check the background. Mr. Steel questions that most of the references were from the Eastern side of the United States. Mrs. Hinkle stated that Cheyenne Regional Medical Center is on the list of provided references. Mrs. Hinkle adds that one of the subjects that stood out to her is post compliance, a support on the “back end.” The Board of Trustees thanks Dr. Kelley and Ms. Mathias for their time presenting. At this time, the presentation will be tabled.

Motion to Recess Board of Trustees Public Meeting for Break at 11:20 AM

Motion to Resume Board of Trustees Public Meeting at 11:21 AM

Medical Staff Report Presented by Dr. Mikesell, Chief of Staff:

Dr. Mikesell introduced himself as the new Chief of Staff and gave an overview of his history. He provided a brief review of the Medical Executive Committee and stated that he is aware of MHCC’s finances. The clinics are diligently working on their part that contributes to the financial situation with the organization. Dr. Mikesell is aware of the work for to obtain a ‘rural health clinic’ status. Additionally, he stated that the Emergency Department needs to attempt to keep patients that are transferred to the

Emergency Room. Mr. Waeckerlin stated that the clinics recently lost two mid-levels and questions what Dr. Mikesell views the situation, going forward. He also questioned if Dr. Mikesell has had discussions about the situation with administration. Dr. Mikesell stated that they are currently working to replace the mid-levels with other mid-levels. Dr. Abels questioned whether or not the clinics could foresee obtaining a licensed physician and if it is what is economically best in the next MEC meeting. Mr. Walk explained that MHCC will have hospitalist reps here and plan to gather all of the providers to ensure everyone is on the same page. Dr. Mikesell stated that the volume in the clinics has increased since Jen Wagay has left the organization. The provider's schedules are full every day and ensures the Board of Trustees that the effort for recruitment has started.

Further discussion commences and Mr. Steele expresses his concern for possible COVID impacts. Dr. Mikesell reassures Mr. Steele that the clinics have only seen a "few" COVID cases at the clinics. The conversation continues questioning the new COVID variance and comparing different variances with mortality rates. The Board of Trustees thanks Dr. Mikesell for his medical staff report.

Department Board Report Presented by Michael Hardy, *Director of Facilities and Plant Operations*:

The Board of Trustees welcomed Mr. Hardy. Mr. Hardy started his presentation indicating that the first week that Roger Chizek started, he saved the organization \$11,000. He continued to state that the 2nd floor clinic inspections have passed and they are in the process of working on plans to start utilizing the clinic. Mr. Waeckerlin would like to ensure that the hospital is ready for the utilization of the 2nd floor clinic and everything is in place. Mrs. Hinkle explained that MHCC also has furniture available that had been purchased in the past for the clinics specifically. Mr. Waeckerlin expressed that there must be an easier process for "check ins" throughout the hospital. Mr. Colson stated that this could be due to staff collecting payments. Mr. Goergen stated that he has heard frustrations about the constant moving of the clinic spaces. Mr. Colson communicated the processes and that the business office only conducts COVID/sickness screenings before allowing patients to pass through to the appropriate departments.

The conversation continues with Mr. Hardy reviewing multiple savings from his department including lawn care, hail damage, and snow removal. Mr. Walk added that he will keep tracking and ensure the Board of Trustees are updated regularly. Mrs. Hinkle mentioned that the maintenance department has truly turned around, and all staff members are so grateful. Mr. Kostovny asked Mr. Hardy what the delay with Grainger is and if there is a reason why the hospital is utilizing that company. Mr. Hardy stated that he was told "not to" utilize other sources by Mr. Colson. Mr. Colson explained his processed to the Board of Trustees and the reasoning behind his decision. Mr. Kostovny stated that Grainger is more expensive than amazon and other entities to order from. Mr. Walk explained that their decision is based on utilizing the best GPO and they are attempting to remain contract complaint, but he does understand the importance of lower costs. Mr. Johnny Neve (Elevate), reviews the difference between Grainger and Amazon.

The Board of Trustees asked Mr. Hardy if any of the techs are licensed. Roger Chizek is scheduled to be licensed by the spring of 2024. Mr. Waeckerlin thanked Mr. Hardy for a job well done and all of his hard work.

Special Department Accommodation Presented by Johnny Neve, Derek Elliot, and Materials Team:

Mr. Neve introduced himself to the Board of Trustees. Mr. Neve is from Elevate and works in the supply chain. His position is to maximize purchases, organization, etc. and is the regional director. He reviewed the department before and after photos. Materials has cleaned and organized the department. This is Mr. Neve's 2nd tour at Memorial Hospital of Carbon County. Mr. Walk explained that Mr. Elliot has a value

analysis committee. He indicated that at times, cheapest is not the best and the committee is effective. MHCC is consistently mindful of spends of the finances.

Compliance Report Update Presented by Christina Baugh, *Director of Quality and Infection Prevention, Compliance and Risk Management:*

Mrs. Baugh requests if there are any questions about her report. The Board of Trustees did not have any questions. Mrs. Baugh stated that she has regularly scheduled meeting with Lisa Boston, (Ovation). She previously met with Ms. Boston via zoom. Ms. Boston indicated to Mrs. Baugh that she has a good foundation. Mr. Walk questioned Mrs. Baugh about why the organization is rebuilding the Quality Program. Mrs. Baugh describes the revamping of the program. The changes will translate to better patient care and the board will soon start to see those changes reflect. The new program will encourage more staff to be involved. Mrs. Baugh briefly reviewed the new COVID variance. Ms. Forwood and Mrs. Baugh touch briefly on compliance issues and the resolution process. The Board of Trustees thanks Mrs. Baugh for her report.

Motion to Recess Board of Trustees Public Meeting for Lunch at 12:31 PM

Motion to Resume Board of Trustees Public Meeting at 1:01 PM

Operational Report Presented by Rex Walk, *Chief Executive Officer (Interim)*

Mr. Walk states that recruitment efforts have starts. All provider meetings have been established and are scheduled on the calendar. The service update is regarding the upcoming new Swing Bed Presentation that will later be presented by Janessa Mann, Director of Nursing Services (Inpatient) and Stephanie Hinkle, Director of Marketing and Communications and MHCC Foundation Executive Director. He announced the termination of the allergy clinic services contract with Allergy Services of America. The Wound Care program is still a work in progress. Mr. Walk stated that there are possible hospitalists that have expressed potential interest in the program. Currently, MHCC is only utilizing the software with Healogics. Mr. Walk gave thanks and expression of his gratitude towards Jessica Seldomridge and Janessa Mann for their volunteered services to the Wound Care Program. Without both of their help, the program would have come to a stop.

Mr. White questioned if we are reconstructing the contracts with Ovation Healthcare to utilize Sue Dorsey. Mr. Walk went on to discuss the current relationship between MHCC and Healogics. The organization has not signed anything yet.

Mr. Walk discussed the prune juice and zinc oxide situation. Both items are back and available in the building for use and will be stocked regularly. The telemetry screens have flashing lights. Staff members have to monitor the screens or communicate with other stations. Mr. Walk explains that the other monitor is up and running from Mindray. Discussion furthers as Mr. Walk spoke about the Spectralink phones. They are programed to check vital signs, communication with other staff members around the building, etc. However, they do not function on the 3rd floor. Mr. Walk also addresses the IV Room (IV Hood). Staff has had to utilize antibiotics from other places. Additionally, the elevator situation was discussed. The elevators are not functioning properly and not receiving proper maintenance from our contract company. They are in a desperate need to be fixed. Mr. Walk stated that there is a new capital equipment form. RT is down two employees. Mrs. Mann just negotiated a full time employee with a great deal. Mr. Walk also gives praise to Ms. Edwards, who negotiated a deal to lower the wages for a contract employee nurse by \$20 per hour. The Wyoming Hospital Association has provided a wage analysis survey that has been helpful to the organization.

Mr. Walk informed the Board of Trustees that Senator Barrasso's staff members are scheduled to arrive for a tour of MHCC tomorrow (August 25th) at 1:00 pm. The Board has been officially invited to attend the meeting if they wish to do so or have the availability to meet with the Senator's staff.

Mr. Walk proceeded with further discussion pertaining to his operation report. He stated that he is focusing on reducing contract labor. Plans have commenced to ensure contracts start to get under control. Lastly, MHCC anticipates to send 4 team members to the Wyoming Hospital Association next week.

Financial Report Presented by Wayne Colson, *Chief Financial Officer (Interim)*

Mr. Colson reviewed the Amplify Report and the project plan updates with the Board of Trustees. He is working to meet all goals that are listed. The organization is working with Cerner to ensure that information is sent out to allow the revenue cycle team to issue statements on a routine basis. Statements will have various comments indicating their status of the payment plan. Going forward, if patients are delinquent more than 3 times of non-payment towards their statement, it will be reported to collections and turned to "bad debt." MHCC is 'dropping' the relationship with Frost Arnett. Rev Springs will be solely utilized. Mr. Colson reviews some previous goals with the board and indicates that the business office department is working on retraining clinic employees, along with hospital personnel. A specific Cerner issue has been identified and addressed. Mr. Colson explains that Cerner was allowing any employee to select any patient account from different dates and FIN numbers, (even discharged patients) in the system. This caused significant rework and claim denials. Administrators and managers are working diligently to retain staff members across the board regarding this specific issue.

Late charges are concern for the growth in the AR. Cerner AR is greater than 90 days. The clean claim rate is slowly climbing. Mr. Colson went on to discuss the denials management. Since February, there has been over 1 million dollars. This has gone down significantly. Ms. Maisano's team has been working on and off site. Mr. Goergen stated that June spiked higher than other months from September 11th to April. Mr. Waeckerlin questioned if additional revenue will be coming in. Mr. Colson replied, "Yes. We are making headway."

Self-pay was readdressed by Mr. Colson. Mr. Colson stated that he added notes above the pages. They spoke about the patient-payment finance policy. Mr. Kostovny stated that he has not had enough efficient time to review the policy, as the policy had been submitted by the business office department that morning. Self-AR increased from February to July. (Self-pay after insurance.) The business office's plan is to implement a true patient collection program. Ms. Weber and Ms. Martinez have been training employees to have those conversations with patients and their balances of what they will owe up front. There is: 8 million in self pay (no insurance). 6 million in self-pay (after insurance). Mr. Colson states that the charge master is very "messy" and needs to be cleaned up. They are in the process of creating a self-pay schedule. Determination needs to be made of urgent vs. non-emergent comparison to determine service denials if there is an excessive unpaid balance. Mr. Colson states that he has not worked with David Parry. Mr. Goergen asked what the difference between the payment types. Mr. Kostovny suggested that MHCC implements a program for those patients that are only able to pay certain portions for of their bills. Ms. Weber indicates that they have financial assistance for those who are unable to pay the full amount of their bills. Mr. Colson does not believe this was synergistic. Patients should have conversations with registration about the expected amount to pay up front costs, and loop around to the front desk after the visit is completed to collect payment. Thus far, registration has collected 100% from self-pay patients. An incentive program for employees who are collecting payments up front is still in progress.

Mr. Waeckerlin questioned if there is an online portal to pay hospital bills? Mrs. Weber, Director of Revenue Cycle stated that there were previous issues with Frost Arnette and the online payment system they had available. The discussion proceeded about documents that are needed for Mrs. Weber before she

may proceed on specific tasks. (IRS designation to state that we are non-profit organization.) Mr. Colson is working on how to obtain the information for Mrs. Weber.

Mrs. Weber proceeds to review the changes implemented to the policies. More than 50% of the policy had been changed, regarding the patient payment policy. Board member, Mrs. Engstrom asked Mrs. Weber if the business office is taking any form of payment. Mrs. Weber stated that patients rarely submit payments with checks. Mrs. Engstrom is concerned about the possibility of receiving bounced checks from patients. Mrs. Weber explains that she will add that payments need to be verified before accepting payment.

Mr. Colson addresses the adjusted discounts with the board members. He states that set CPT codes easily tell what will be out of pocket. However, surgeries are harder to determine, as it is more detailed procedures. Once payment is more than 10 days, it will be turned into collections. Their goal is to keep contact with patients on the payment plans. On the back side of the statement, Mr. Colson and Mrs. Weber would like to provide the patient payment finance policy and the contact information for the Business Office.

Gary Goergen made a motion to approve the revised Patient Payment Policy, and Lisa Engstrom seconded the motion to approve the revised policy. Motion carried unanimously.

Mr. Kostovny addressed Mr. Colson stating that he does not see more cash coming through the door. He does not believe the data is transparent. Mr. Colson indicated that MHCC received the June 2023 financial statement earlier this week. DZA had conducted an audit last fiscal year of June 2022. Operating cash at the Bank of Commerce is currently \$125,000. Mr. Colson had to recalculate the depreciation. Part of that had been funds that were sent from the State of Wyoming. The Board of Trustees would like to look it over and ensure the money is paid back timely to the State of Wyoming. Mr. Colson discussed the Medhost issue and the monthly payments of \$200,000. There was discussion about assembling a pay plan. Unfortunately, no plan had been implemented by previous administrators to take the system down. 2.5 million Agreement completed to store this information. Mr. Colson asked the board members if they approved the agreement in the previous quarter. He stated that Medhost costs more than Cerner. Mr. Brooke, IT Director was present and stated that MHCC was aware that the data needed to be retrieved. Cerner had suggested Mindseye. Mr. Brooke was aware that Mindseye wanted to set up onsite to build us an archive. The Athena data has been removed. However, Medhost will not provide the data until they are paid in full. Mrs. Engstrom asked Mr. Colson if the organization has the \$200,000 to pay this. Mr. Colson stated, "We do not." Mr. Waeckerlin expressed that this situation needs to be figured out soon. Mr. White questioned if there is a possibility to move payables down. Mr. Colson is currently working on this process every week between AP and Payroll. Blue Cross Blue Shield weekly payments are as high as \$130,000 for benefits. This week, AP costs were around \$700,000. Mr. Waeckerlin would like to seek a loan from Bank of Commerce for a line of credit for \$200,000. The Board of Trustees and Administration speak amongst each other about possible solutions to get the Medhost account paid in full.

Ms. Forwood stated, "If the Board of Trustees approves, you may go to the bank to request the line of credit. As long as the minutes reflect this. In the past situations that I have been asked this, there are provisions of what you can and cannot do with properties that are government entities. We can pledge our anticipated revenue." Mr. Walk expresses to the board that the Medhost situations was not the best practice. Mr. Colson asked if Memorial Hospital of Carbon County does not pay, would the hospital face potential risks of receiving a fine. Mr. Goergen states that he will have a question pertaining to the situation in executive session.

The conversation moves forward with the Fiscal Year of 2022-2023. Mr. Kostovny questions if there will be an available budget for this year. Mr. Colson explains the Cerner issues of department revenue going into other department's revenue buckets, creating issues for a yearly budget. Mr. Goergen states that there is a law that the hospital must have a budget. He requests for Mr. Colson to establish a budget with the best information he has. After 30, 60, 90 days, he can return to make corrections as needed. Mr. Colson understands. A consolidated budget will be created. He explains that a budget is a county requirement, and the county is understanding to an extent. Ms. Forwood has never heard of the county requiring a budget. The discussion continued, as well as conversation regarding the Moody's Bond Rating Reviews.

Lisa Engstrom made a motion, and Mark Kostovny seconded the motion to approve the financials for June 2023 as presented. Motion carried unanimously.

Gary Goergen made a motion, and Mark Kostovny seconded the motion to approve the vouchers as of July 27th, 2023 as presented. Motion carried unanimously.

Motion to Recess Board of Trustees Public Meeting to go to Executive Session:

Lisa Engstrom made a motion, and Jerry Steele seconded the motion to move to Executive Session at 2:59 PM. Motion carried.

Motion to Recess Executive Session to go to Board of Trustees Public Meeting:

Mark Kostovny made a motion, and Jerry Steele seconded the motion to move the Board of Trustees to Public Meeting at 5:16 pm. Motion carried unanimously.

Mark Kostovny made a motion, and Lisa Engstrom seconded the motion to follow the MEC recommendations and approve credentialing. Motion carried unanimously.

Old Business:

Audit Partner Recommendation Presented by Rex Walk, *Chief Executive Officer*

Mr. Walk presents the audit firm that has been selected for the upcoming fiscal year. The cost will be between \$30,000.00 and \$35,000.00. The general range will be \$42,000.00. There were several different auditing companies- (Skr-Co, WipFli, and PYA.) The company that Mr. Walk has recommended is Skr-CO.

Gary Goergen made a motion, and Mark Kostovny seconded the motion to approve Skr-CO. audit firm. Motion carried.

Mr. Walk states that the costs presented will solely be for the actual audit. This does not break down costs for the cost report, as Memorial Hospital is still currently working with DZA.

New Business:

Snow Removal Discussion Presented by Michael Hardy, *Director of Facilities and Plant Operations:*

Mr. Hardy reviews the previous fiscal year's expenses of snow removal with the Board of Trustees. In the prior year, MHCC spent \$92,000.00 on contracted snow removal. Mr. Hardy has prepared an itemized list

of potential snow removal equipment that will suffice during the upcoming winter, as he plans to remove the snow himself with his team. Mr. Waeckerlin asked Mr. Hardy if he will be capable of clearing out the Family Practice Clinic and the other MHCC Clinics during the winter time, as needed. Mr. Hardy explained his plan and indicated that he is willing to work on that. He has past experience in Michigan with plowing snow. A single cab plow truck and a brand new tractor were presented for the Board of Trustees to review the condition and pricing for each of them. Mr. Hardy would like to prepare as much as possible before winter arrives. Mr. Goergen questions if the hospital needs permission regarding the snow removal equipment. Ms. Forwood states that the hospital may always ask for the specific portion of the money that MHCC has with the county. She suggested to possibly provide the county with a detailed report and costs. At that point, MHCC can go from there based on their decision. Ms. Forwood indicated that she will provide statutory regarding the situation. The conversation continued with discussion about rental and dump fees. Mr. Hardy has a plan to separate wood from metal in order to recycle.

Lisa Engstrom made a motion, and Mark Kostovny seconded the motion to request \$75,000.00 from the Carbon County Commissioners and to leave the other \$75,000.00 in there. Motion carried unanimously.

Adjournment:

Lisa Engstrom made a motion, and Jerry Steele seconded the motion to adjourn the Board of Trustees public meeting at 5:47 pm and to reconvene on September 28th, 2023. Motion carried unanimously.

The next Board of Trustees meeting will be on September 28th, 2023 at 10:00 am.

Respectfully Submitted,

Alexis Martinez, *Executive Assistant*
Abbi Forwood, *Legal Counsel*